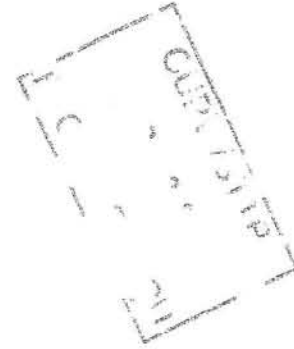


DEC 04 2008



Mr. Denis Lemelin
National President
Canadian Union of Postal Workers
377 Bank Street
Ottawa, Ontario
K2P 1Y3

Dear Mr. Lemelin:

Thank you for your letter of November 5, 2008, in which you request a copy of the “study that was produced in accordance with the terms of reference for Universal Service Obligation and Other Public Policy Analysis – Study 1”.

The Strategic Review Advisory Panel is currently reviewing the information as well as advice and recommendations it has obtained over the last seven months. It is now in the process of drafting its report to the Minister. As such, the Panel feels that it would be premature to share any studies pertaining to their research at this time.

I thank you for your continued interest in the Strategic Review.

Yours truly,

Ms. Evelyn Marcoux
Executive Director

cc: John Baird, Minister of Transport, Infrastructure and Communities
Rob Merrifield, Minister of State (Transport)
Robert Campbell, Chair, CPCS
Nicole Beaudoin, Panel member, CPCS
Daniel Bader, Panel member, CPCS